# 7 Times World Champion Surfer Layne Beachley On Success

What makes Layne Beachly a champion both in surfing and in life? Tune in and listen to her inspiring story of learning how to win. superfast business<sup>®</sup>



# Layne Beachley

**James:** James Schramko here. Welcome back to SuperFastBusiness.com. This is Episode 802. And today, we're going to be talking about champions, and the best way to do that is with a champion. Not just a regular champion, but a seven times world champion. Welcome, Layne Beachley.

Layne: Thanks, James. Eight hundred and two, that's insane. You're a champion at podcast.

**James:** Well, I've been grinding away at it for a while. And it's testimony, I think, to this idea that you don't have to be the absolute best. But you do have to be committed and disciplined and stick to something for a while. And it turns out that the online world has become increasingly popular, especially last year in 2020.

Most of the population started figuring out what a Zoom is, and my whole world became known to normal people. Because of course, we operate in a sort of alien world. I last worked in an office job in about 2008. But the thing is, you haven't really ever done much of an office job, have you? You've worked in a surf shop at one point, and a bar.

Layne: Yes. Well, the ocean has always been my office.

James: It has.

Layne: Yeah, that's been my office job since I was about four.

**James:** I remember reading, your dad once told a phone caller that you were on a work trip to Indonesia.

**Layne:** Yes, that's true. He actually told my biological mother the first time he ever spoke to her that I was on a work to Indo, but never told her what I did.

James: And she thought you were a journalist.

**Layne:** Yep, that's right. And to a degree, I was always researching. I was always doing research and development and looking for greener pastures and better ways.

**James:** Well, the reason you're on this show is, well, there's a few reasons, but obviously, we can learn a lot from a world champion. We can understand what goes on to achieve something like that. It's really quite an incredible achievement. I mean, I'm sitting next to a Mark Richards's board and he won four World Championships...

Layne: Underachiever.

**James:** Only you could say that. So, you've been increasingly more interested in sort of getting out into the market post your championship career, and helping other people, and you're in such a qualified position to help. I think it's probably worth talking a little bit about the early years, because it sets up how much of an achievement that was for you doing seven world titles.

Having just read your book, I found it a very emotional experience, because I spend a lot of time with my daughter these days, and she's about two. Reading about your childhood, you were adopted, your mom passed away at an early age, you were sort of, I guess your daycare or recreation was really down in the big men's world of the surfing environment of Manly, skating around and surfing from a very young age.

And you went through school. By the way, you got a higher school HSC score than I did. So congratulations on that.

Layne: Yes! Thank you so much. That's how much it means to most of us.

James: I didn't even pass.

Layne: What? You didn't pass?

**James:** No, I think I got 227 out of 500. You blitzed me. 299 is a big achievement. I often take my daughter to the park across the road from your old school.

# Female surfer seeks healthier environment

So you quit the amateur league because you were finding that there was some really sort of bad things happening in terms of the way that people were behaving around the women back then.

Do you want to just talk about what it was like, having this passion of surfing, but finding it difficult to have a good environment for you to be able to practice that or to compete in that?

**Layne:** Yeah, the women's tour back in the 80s, or 70s, when I started competing, was a really toxic environment. And it's not because of the women. It was actually because of the way in which they were treated, or mistreated. I started surfing, as you said, when I was four years of age down at Manly, and there were no other women, except for when Pam Burridge would come home from the tour.

And so I actually found a level of comfort being around guys. I found it easier to be around guys because then I went to an all girls' high school and found myself surrounded by a bunch of b\*tches. And I was like, why are girls so emotionally vindictive? Why are they so b\*tchy? Why are they so hard on each other? Why can't I just hang out with the guys all the time?

So because they're easy, and they're fun, and if they have a problem with you, they tell you and then they get over it, you know? Whereas girls, they harbor these emotional vendettas for their lives, and I didn't want to be like that. So when I started competing as a teenager, I was competing against guys. So I've once again found this level of comfort in that environment.

And it wasn't until I started competing against the girls that I realized, actually, I don't really like this environment. And that was just as you suggested in the amateur season, in the amateur rounds, before I became a professional surfer. So I was still in high school.

I started competing against these girls who were just so evil and mean, and you know, they would never celebrate your success. If anything, if you succeed or beat them, they'd bring you down. I'm like, I don't like this toxic behavior. And it's certainly not something I want to be around very often.

So yeah, I chose not to compete in the amateurs, because it was just an unhealthy, toxic environment that didn't bring the best out in me. And it certainly didn't show the best of the people in the arena.

# Navigating the rough patches

**James:** I noticed, like, after school, you had quite a few difficult years. When you were trying to break into the professional league, it wasn't a cakewalk. You didn't just roll in and start dominating. You had some really difficult period there where you were unhappy, unhealthy, you had fatigue, you were finding it very hard to travel on an extremely limited budget in a probably well-underpaid category.

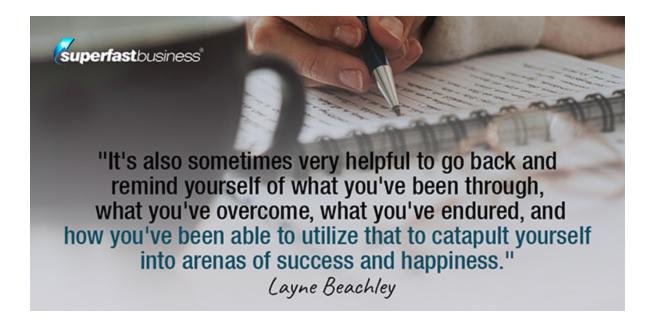
I think the women and the men's contests were completely poles apart in terms of how funded they were. And you may not have been getting as much support from sponsors, etc. So it must have been challenging, and I noticed you were journaling. You journaled a lot. I wonder, how important was that process for you? And was it interesting for you to look back on that?

**Layne:** Absolutely. It was really interesting looking back on my journals. I mean most of the times I journaled because I didn't want it in my head anymore. And I found it as a cathartic emotional relief, similar to crying, and I found it to free me of the negativity or the sadness, or whatever was going on in my mind that was weighing me down.

Equally, I like to journal when I'm feeling exuberant and happy. So I don't just rely on my journal to get me through hard times, I also use it to support me through fun times. But during my career, there are a lot more hard times than there were fun times. And that was because I was a saboteur of my own happiness. And I was also deeply invested in struggle and pain and suffering.

And of course, I didn't become aware of that until I won my sixth consecutive World Title, until I'd achieved my goal and then reflected on my career and went, 'Holy s<sup>\*</sup>it, that was a lot harder than it needed to be.' But there's a lesson. So journaling, and still to this day, plays a vital role in my mental well-being.

Going back and reading them, yeah, it was interesting. Because when we go through hard times, and we go through moments of discomfort and pain and suffering, we forget how sh\*t we feel. And then we get past it. And then we move on. And it's not until I reread my diaries, I'm like, 'Wow, I didn't realize I was that depressed or that unhappy. I hated myself so much. I didn't realize that that's still happening.'



I mean, that's why women keep having babies, right? They forget how painful it was. So they just, they remember the joy. So, yes, it was a really cathartic and beautiful, reflective experience to go back and read those diaries. A lot of us write journals to forget stuff. But it's also sometimes very helpful to go back and remind yourself of what you've been through, what you've overcome, what you've endured, and how you've been able to utilize that to catapult yourself into arenas of success and happiness.

**James:** One thing I noted is you've had a real habit of dealing with intense pain, whether you're smashing your face in a contest, and try not to reveal too much about that to the contest organizers, or having a wave land on the middle of your back and slipping a few vertebrae. And then you just push through. You had a few of your victories under incredible scenarios, like people literally gluing your face together.

# Acknowledging versus denying pain

How much do you have to be aware of not just using that disassociation or that masking in regular life?

**Layne:** Oh, I have to be extremely aware, because when I think about pain and injury, the first emotion that comes up is shame. Because my childhood, I mean, I loved my childhood, irrespective of the challenges that I endured. I loved the freedom that I experienced as a child, the freedom to play, the freedom to fail, the freedom to make mistakes, the freedom to figure things out as I go, like you say, I didn't join the tour and dominate from the onset, I joined the tour and failed for five years.

And I love the freedom and the lessons that come with that. However, I do remember when I injured myself as a kid, the shame that was wrapped up in that, because I grew up with a father who still, you know, might actually be the love of my life today, but he grew up with a tough love generation where if you injured yourself, you know, get over it, pick yourself up and get on with it. And as you read in my book, I jumped over a wall, I smashed my knee, it swelled to twice its size, my best friend came over, and he showed a level of empathy, you know like, are you okay? And there's like, I'm getting a bloody wheelchair. So I'm a silent sufferer because of that, because I believe I deserve to be injured, I believe I deserve to be sick, or, you know, I don't want to worry someone or burden someone with my pain and suffering.

And so I'm still conscious of that today, because I do suffer in silence for a prolonged period of time. And I've just got to be conscious and recognize that I'm in that state, and then either have the courage to put up my hand or do something about it myself, or go and see somebody that I know can help me. So yeah, I'm constantly checking that, because it's too easy to silence myself.

#### Who you should be competing with

**James:** At least in the early years, you probably equated winning with receiving love, like it was very important for you to win. Have you changed your approach to competitive forces or, you know, needing to compete with others versus competing with your best version of yourself?



Layne Beachley in Fiji

**Layne:** Needing to compete with others faded away when I fell off the tour, or chose to retire from the pros' tour. So I am constantly competing with the best version of myself. And it's amazing how the best versions of us change. You know, like our values change, our expectations, our desires, our vision, that all evolves as we do as human beings.

So when I think about the person I was when I was competing back in the 80s, 90s and 2000s, I can barely relate to that person. Because I'm still competitive, and I'm still driven, but in a completely different way, and also, in a way more sustainable way. Because I was winning at all costs. Yes, as you say, the desire to win was fueled by my desire to feel loved. But ultimately, I determined the rules of the game.

So if I didn't perform in a way that I was happy with, even though I won, I wasn't happy. Yeah, I was really hard on myself, I had really fierce expectations. It was a real painful way to win. And I also decided that because my vision and my sense of self worth and my sense of worthlessness was, it was a constant dance, my results ebbed and flowed with my inconsistent mindset.

So one day, I felt really good, I performed really well. The next day, I felt really sh<sup>\*</sup>t, so I performed really badly. Yeah, I'm exhausted just reflecting on it.

How to win when facing down the big waves

**James:** I'm exhausted reading your book, and scared. There was a story in there where you went out tow surfing in enormous waves. I think at one point, you may have ridden the largest wave ever by a female. And there were only six or seven men on the planet who had ridden waves that big. It looked a lot like the conditions that I saw from a few weeks back in, you know, the North Shore is getting a big swell. And your observers said you looked calm and like you were just in your place.

I've been surfing out here locally, you and I are neighbors. And on the day where I caught my biggest wave, you were even further out than I was, and I had a lot of adrenaline in my body, and I could see you were just paddling around like it's a sunny Sunday, one or two foot, but it was probably eight or nine feet. And at the time, it was the biggest wave I'd ever caught.

I know most people listening to this will not be able to relate what it's like staring down the face of an enormous wave. But I'm wondering, you know, you put a lot of preparation to that, everything from swimming underwater in caves to having a strong relationship with the big guy at the time in that field.

How important is it for people to be realistic about the journey they're going on and how long it takes to get that big result, rather than just expecting it next week, which is a phenomenon we see a lot in my industry? Someone listening to this might see a lot of successful people, a lot of famous people, and it could really intimidate them.

What sort of advice would you give to someone who's thinking about the building blocks that need to be put in place to get there?

**Layne:** It's a tough question to answer because it's so individualized and so unique. The first part I'd like to talk about is instant gratification, and this addiction to instant gratification, and recognizing that it takes a long time to get there. So fall in love with the process and detach yourself from the outcome, because that's what enabled me to be able to ride the biggest waves in the world.

I didn't go out with the intention to ride the biggest waves in the world, I went out with the intention to prepare myself for in the event that the day arrives, I'm prepared to ride the biggest waves in the world. Between now and then, I'm actually towing into the smallest waves you can possibly tow into, just to hone my skills, to become familiar with my equipment, to hone my skill of towing somebody else into a wave. Like, there's a lot that goes into towing, surfing and riding big waves.

Then there's the mental aspect and the mental preparation of accepting that the worst case scenario in these kind of days is death. So how okay are you with dying? And I know with business, it can feel like life or death sometimes, because you put your heart and soul and invest everything that you own into creating something that you have profound, deep desire for it to be successful. In the event that it isn't, then you consider, I guess, what you're going to lose, the enormity of everything that could possibly go wrong.



So you have to prepare yourself for everything that can possibly go wrong. And then you have to go out into the environment and detach yourself from everything that can go wrong and focus on what you need to do to get the job done. When I was competing for my sixth consecutive World Title, I mean, everything, I mean, everything was on the line for me to win this.

And I went to Kelly Slater and asked him, how do you deal with the pressure of competing year after year after year and having the world look at you and expect you to win, and then you amplify or magnify that with your own personal expectations? What's your advice? And he said, "Get okay with losing." And I thought, well, that's really profound advice, but how the hell do you do that? Because if you stop focusing on what you don't want, you'll stop manifesting what you don't want.

And I love to simplify the mindset that's associated with succeeding in life. But it also comes down to doing a lot of hard work. Guys, it's as simple as stop focusing on what you don't want, yet most of us only know what we don't want. We don't know what we do want.

So going out and surfing that 50-foot wave that you're referring to taught me the value and the importance of focusing on what I do want. Because in the moment, everything in my being, my ego, every aspect of my life was saying, don't do this, you're going to kill yourself. I'm like, yeah, I'm okay with that, because I know what I need to do to get the job done.

I focus on my processes, and then the outcome speaks for itself. It takes a lot of practice, outside of the arena, to prepare you to achieve and perform in that way within the arena.



And then the last thing I want to say is comparison leads to a sense of inadequacy. You are always going to feel inadequate, if you're comparing yourself to someone who's achieved greatness, someone who's achieved what you want. Never compare yourself to them, just learn from them. Be a sponge, absorb as much knowledge and information from them. But the minute you start comparing yourself, you're never going to feel good enough.

**James:** That's great advice. And I think the whole point around focusing on what you want, that sort of speaks to whether you're moving away from something or towards something. A lot of the great people out there that people aspire to or hold up in high esteem have just been so driven, they knew exactly what they wanted, and they just don't let anyone get in between them and that goal. And then there's other people who are just fighting to get away from a bad situation.

#### Why you should always elevate the competition

Throughout your career, in the early phase, you were number two, and you were really getting frustrated about not being number one. And you had a unique philosophy, a switch, you had a switch in strategy from how you dealt with dealing with the number one competitors out there, and that was to switch from basically bagging them out to supporting and uplifting them.

I'd love it if you could talk about that. Because everyone listening to this has a number one out there who's constantly in their face. Their customers are reminding them about them. They keep coming up in their sales process, or they keep seeing them online, especially if they've visited their website and they're being retargeted.

It's probably very tempting to have an unhealthy attitude about your competitors. What made you switch, and how do you think that became so effective for you?

**Layne:** It's a really good question. And I thank you for reminding me about all the things that I did, because I forgot what I went through.

James: No, I literally read it a few hours ago, so it's fresh in my mind.

**Layne:** Perfect. I went on The Footy Show, which was a famous television show back here in the 90s. And I was kind of like The Footy Show girl. And they were talking to me about my chances. I was about to head to Hawaii to compete for the World Title. I think it was about the second time that I was in contention for the World Title.

And I remember bagging my competitor, my arch rival, a lady called Lisa Anderson, who had just won her third, and she was going for her fourth. And yeah, I was bagging her out. And then Barton Lynch rang me right after the show. Barton Lynch was a world champion, 1990 World Champion, or no, late 80s, early 90s. Anyway, he's been a great mentor, and a man who I refer to as one of my honesty barometers.

And he rang me after the show, and he said, "You are setting yourself up for a massive flogging. You're setting yourself up to fail, because by saying that she's got no chance and you're way better in big waves, you're basically layering some momentum out of expectation, and you're turning the whole world, either against you or for you. And if you fail, you're going to make yourself look like an idiot. So I suggest you start elevating Lisa, because when you beat her, it'll make you look that much better."

And so I adopted that straight up. I thought, you know, it's a really great advice, very sage counsel. And from that point on, I started, I actually got to a point where, especially when I won my first world title, when I was a little too self-effacing, and I had to start taking ownership of some of my results and successes and achievements. Because I kept kind of projecting them onto Ken or whoever else had supported me throughout the time.

But yeah, that was a really beneficial mindset shift, because then I stopped comparing, I stopped fearing, and that's where the judgment and criticism all comes. It comes from fear. And I started focusing on, once again, what do I need to do? What do I need to focus on?

Stop focusing on what my competition are doing, start focusing on me, and when I started focusing on me, I then started to actually become more successful, which then turned my competitors on to me, you know, they started focusing on me and the minute your competition are focusing on you, they've stopped focusing on what they need to be doing. And then you've got them.

James: So it's a classic mind game.

Layne: Classic mind game.

James: We hear Kelly Slater does a few mind games. I think he must be a similar age to you and to me.

Layne: Yeah, Kelly's a year older than me. So he's two years older than you.

**James:** Right, so he's about my age. Now, I started surfing when I was 42. And this guy's still in the World Series World Championship. At that age, it's quite a phenomenal achievement.

**Layne:** At 50, Kelly's still competing. It's extraordinary. And he's competing against guys that probably weren't even born when he started doing the tour in the 1990.

# A surfer girl going up against the guys

James: You've competed against guys before.

Layne: I have competed against guys before. Yeah, that didn't go so well. But it was fun.

**James:** Yeah. I remember hearing from John Buchanan, who was an Australian cricket coach, and he said that he wanted to have his players play the game so well, they had to change the rules to contain them. It's like when you go and change class like that, and you still beat the guys, that's really a lot of the psychology happening. It must have bolstered you. I think you came into a pretty hot streak after that, too.

**Layne:** Yeah, you're right, actually. That was when I was competing in Hawaii. And because I was living at Sunset Beach, I became the queen of Sunset. I loved that wave more than anywhere else in the world. And I would just surf it every single day, whether it was two foot or 10 to 12 feet. And if it was too big to surf, I would swim out there just to become familiar with getting a hiding and get comfortable with getting a flogging.

So I loved that wave more than anything, but the guys did not love the fact that I loved it so much and was willing to compete against them to prove that. Actually, I wasn't there to prove anything. I just loved to compete. So when I paddled out in a six-man heat at eightfoot sunset, on my seven two and flogged all of them, I paddled back in very quietly, grabbed both my boards, and I walked back home, and I had to be very, very respectful and very quiet of that achievement. I wasn't allowed to celebrate, I wasn't allowed to let everybody know.

James: Well, it's a small community, North Shore of Hawaii, isn't it?

**Layne:** Yeah, it is. So then the next day, I paddled out in the quarterfinals against a notorious big wave bully, called Johnny Boy Gomes, and he was so nervous competing against me that he paddled up and growled in my face. And it took every ounce of my being not to laugh in his face, because I didn't want to be disrespectful. But literally inside me, I was going, 'You've got to be kidding, right? Get over it, dude. It's just a heat.'

But then after it, he came first, and I came second, and the other guys lost, and he came up and apologized and said, you know, the boys told me if I lost to a girl, I wasn't allowed to come home. And you know, we're talking in the late 90s, early 2000s. So, that level of chauvinism and sexism within the sport still exists, but it's certainly not as prevalent as it once was.

James: There seems to be a good affinity between Hawaiians and Australians.

Layne: Yeah there is, really good affinity.

**James:** I heard some story about MP back in the day, he went right at Pipeline and sort of invented the back door. And when he came in, they asked him why he went right. And he said, because they wouldn't let him go left.

#### When a surfing world champion marries a rock star

Layne: Yep, that makes sense. It's good to hear that guys are getting in as well.

James: Your nickname, The Beast.

Layne: Oh, didn't stick, unfortunately.

James: Didn't stick. Do you have one you prefer?

**Layne:** Well, I grew up with a nickname Gidget. And then they attempted to call me The Beast when I was on tour. But that really didn't stick. So Gidget is still my nickname. It's the name that everyone who's known me since I was a kid still call me.

**James:** You are very friendly and giving, especially around the local area. Like, you've said hello to me many times just walking along the footpath. You've guided me into the correct lineup, because we have the choice where we live, to go left or right. And it makes quite a difference if you get it right or wrong. So I've always appreciated that.

I am curious, what is it like being married to a rock star?

Layne: It's epic.

James: That's a good answer.

**Layne:** I love being married to a rock star. And you'll be really maybe embarrassed that I've told you this. But on a Saturday night, there's a digitally remastered DVD Blu-ray of the Wembley Show that INXS did in 1988, I think it was called Live baby Live. And we put it on the surround sound, and it was loud as it would go, and it was like sitting in Wembley Stadium watching this concert. And it was phenomenal.

It still gives me goosebumps. it was so cool to see Kirk in his element and seeing just how magnificent INXS were, and they still are, their music is timeless. So yeah, it's fun being married to a rock star, but we're both very grounded, kind of humble, you know, respectful. We're still human beings. And so we keep each other quite grounded. And that's one of the reasons why I love him so much, because it's fun. It's definitely a lot of fun.

The program Layne wishes she'd gone through

**James:** Yeah, that's nice. So let's just talk about your work now. You've got a program called Awake Academy. And I get the feeling you're kind of creating a program that you would have liked your 16-year-old self to have gone through. Do you want to tell us about that?

**Layne:** Yes, you are correct. I really wish I had this when I was just joining the tour, because the ability to manage our emotions and monitor our thoughts and be self-accountable would've definitely shortcutted my success. It would've shortcutted my struggle, and shortcutted - that's a really good word - it would have shortcut my struggle.

And the objective behind Awake Academy is to really help people become their own accountability partner. And so I created a course called Own Your Truth. And the inspiration behind Own Your Truth is to help people wake up and own their ship and learn to trust in love because the majority of people are functioning from a fear-based mentality, which is what I did.

I won seven world titles, six of them in a row, and five of them in a state of fear. And I want to help people realize that you don't actually have to succeed in fear. You can succeed in love if you learn to trust in it. And a lot of people say, do you think you would have won six world titles in a row if you weren't that fiercely determined? And knowing how I won my first one and how I won my seventh one, I can honestly say, absolutely, I could have had a much easier run of it. But because I was so fiercely determined, had so many expectations, was so outcomefocused, I made things a lot more difficult than they needed to be. I pushed people away, I endured severe pain and suffering. And now I'm in constant pain management. So finding your truth is about helping people own their truth. It's about detaching from fear, bringing back the sun and helping people find their flow without having to go to counselors and whatever else. You can just sit in your own home and your own time and go through the processes that I've laid out in this seven-round course.

James: So it's at awakeacademy.com.au. How does it work? They just watch the videos?

**Layne:** Yeah, it's a self-paced, self-empowerment platform. So there's a hundred-page workbook that you can either download, or it can be done digitally. There's 19 videos to watch, which actually correlates with the 19 years I was on tour, and believe it or not, I won 29 events, so there's actually 29 modules. That just happened organically. Seven rounds, 29 modules.

James: Lucky you didn't make a module per surfboard that you own. You would've been busy.

Layne: Yeah, no I did a workbook per surfboard.

**James:** You might be the first person I've spoken to who has more surfboards than me for a long time. And I appreciate that you've given me a good context to relax a bit about my obsession.

Layne: I don't know about that, James. I'm a little worried about you.

James: Oh, come on.

Layne: You only started surfing, like, seven years ago.

James: Yeah, I'm a late starter, but I'm heavy into it.

**Layne:** Oh that's an obsession, alright. As long as it's not compromising any aspect of your life, then it's okay.

**James:** I'd actually say it really enhances every part of my life. It's changed me. I'm nothing like the me from 10 years ago. Like, in every way, from physicality to spiritually, to focus, to just everything. It's not something you do. It's like someone you become, right? And it's amazing. I think if the world surfed, it'd be a much more chilled place, but it'd be a bit crowded in the lineup.

**Layne:** That's true. We don't want the world to surf just yet. But there's a whole world of wavepool technology coming.

James: Yeah, wait till the wavepool comes to your local area.

Layne: Yeah, exactly.

#### Taking control of your media presence

**James:** That's very good. So just on a final thing, I think this will really be appreciated by our listener.

Layne: Your listener? You've only got one?

**James:** Just one. You know, when someone's listening to this, it's just them listening to it by themselves. So I really want to speak to one person. But I know my customers very well, because I communicate with them most days. I have a pretty active forum. There's around 500 people who I'm looking after in SuperFastBusiness. And they love when we get new guests, and we can talk about this. We'll chat about this, I'm sure, many times after we record.

But I'm thinking, you had to step up and take more ownership of your media responsibilities. And we're now in an age where, well, rank amateurs like me can have our own podcasts. Like, anyone can be in charge of their own media and profile. How important do you think it is for young people to get aware of how much they can control of their own presence and their media channels?

**Layne:** Yes, well, social media is a new beast. And we don't really know the long-term implications of the use of social media, but we're starting to realize that it can have a profound effect on your marketability, your employability, and your future life. So I've always been very media savvy. And that's because I recognize my position as a role model and as a champion. And so therefore, I haven't allowed the media to dictate terms to me.

I've gone in going, okay, what story do I want to tell? What's the legacy I want to leave? What's the impression I want to make? So I've taken ownership of it, so therefore, I can't be manipulated by it. And media literally is a manipulative force, because it just wants to, I mean, ideally, it wants to tell a story, but it also wants to make you do something, whether it's to buy something or feel something or whatever it wants to make you do.

So I've always gone into it with this ideal around, what's the message I want to leave? How do I want to make people feel? What is it that I want to say? And how is it that I want to say it? And then you can't be misquoted or misrepresented. Of course, the worst thing you can do is ever pick up your phone after midnight. Nothing good happens after midnight that's worth putting on a social media platform.

**James:** I thought you were going to say, the worst thing you could do is show a TV audience your vegetable patch.

Layne: Especially when it's failing.

**James:** I saw that on a little video clip, and I laughed, because this is the thing, we can be champions in one area, and still learning in others. Like, we all have pain, we all have things we're working on. And that's why your message is so important. No matter how high or low you are right now, there are tools out there to change.

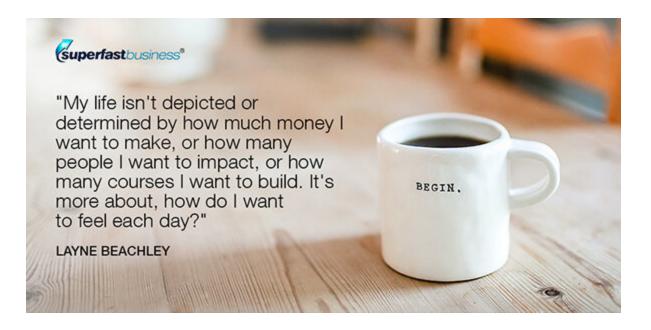
So I think it'd be so cool if you could just end this with a framework, or something you've learned along the way that we can practically implement to help us get up and running. And then of course, I'm going to recommend that we check out awakeacademy.com.au. Go over, and if you've enjoyed this conversation with Layne, take the program, because there's so much to be learned.

I mean, I'm always in awe of watching you navigate the exact same water droplets that I'm out in there, but in such a different way. It's crazy. The focus that you have is just incredible. We even scheduled this call for late in the day because you blocked the whole day for surfing. I think, like, you are my ultimate superhero. That's the perfection, that's life really being lived.

So what's a great framework we can take?

#### Three steps to sustained success

**Layne:** A great framework that we can all apply to any aspect of our lives or any business in our lives is a framework that I've created called The Sustained Success Framework, and it's a module that requires three different steps. So number one is clarity of vision. And a clarity of vision, essentially, is that, where are you going, or what are you going after, or what is it that you want to achieve? For me, my clarity of vision is stipulated by how I want to feel each day.



My life isn't depicted or determined by how much money I want to make, or how many people I want to impact, or how many courses I want to build. It's more about, how do I want to feel each day? And like you said, I literally set my calendar by the surf forecast, because there's going to be waves that I do my best to clear it. And I don't always have that freedom. But I certainly have become aware of how I best function.

Now I take Mondays off, because I don't want to work on weekends. So if I feel like I have to be prepared for Monday, then I'm going to compromise Sunday afternoon by feeling like I have to get stuff done. So I'd like to take Mondays off just to deal with admin and stuff to prepare me for the week. Now fortunately, I have the freedom to do that. And I've delegated very well, and I have good people around me. And that's the second part of the puzzle, is your dream team. Who is it within your framework or your network that can help you achieve what your vision is? And then you've got to have the strength of clarity of vision and communication and confidence to share that vision with your dream team so they can best help you. If we don't know what we want, or we don't know where we're going, it's very difficult for us to know we're asking the right questions.

And then the final piece of that puzzle is what actions you need to take on a day-to-day basis to help you either get closer to your dream team or closer to your vision. So as long as you're clear, you've got your team, and then you take action, that seems to be a model that has helped me become a multiple-time world champion, build a great business, go from being the beach babe to chair of the board at Surfing Australia, and everything in between.

**James:** Yeah. Well, you've done so much for women in the sport as well. You've brought them parity, you are tirelessly dedicated to making a better environment for the competitors now than what you had. So thank you for everything you've done.

Thank you for sharing with us on this show. And if I see you out in the water, then you can have every wave. No doubt about it.

Layne: Well, you know, I'll take it anyway.

James: I know you will. Thanks, Layne.

**Layne:** Thanks. Oh, and there's one more thing, there's a great movie coming out called Girls Can't Surf. It's a documentary about women surfing in the 80s and 90s and what we overcame to create what they have today.

James: That sounds fantastic.

**Layne:** It's a fascinating snapshot. So check it out. But yeah, thanks so much for having me today. It's been a great chat.

James: Awesome.





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